

# DISTRICT MONTHLY REPORT: FEBRUARY 2017

## ADMINISTRATIVE:

- 1) During the regular meeting of the Board on February 14<sup>th</sup>, District Policy 2-20 “District Health & Safety Policy” was adopted; this represented a significant update of the policy since the assumption of the program from the former Northeast Thurston Cooperative program in the 1990’s. A series of procedures will be developed specifying all portions of the program.

## Action Item Summary List:

No.	Topic	Date	Priority	Action/Status
2	North-end Firestation Project Master Plan	Ongoing	Medium	<u>VanCamp:</u> <ul style="list-style-type: none"> <li>▪ Two firestation strategic concept used in planning (#59)</li> </ul>
44	District Training Center	Ongoing	Medium	<u>Kessel (and Vector Engineering):</u> <ul style="list-style-type: none"> <li>▪ 2017 Capital Plan to include a) old firestation roof, and b) painting &amp; finishing exterior old firestation &amp; shop</li> <li>▪ Phase II of project completed</li> <li>▪ Phase III scope to be determined</li> </ul>
48	Community Risk Assessment Project	Ongoing	On Hold	<u>VanCamp:</u> <ul style="list-style-type: none"> <li>▪ Thurston County CEMP Natural Hazard Mitigation Project</li> <li>▪ Medic One BLS strategic study (2015-2016)</li> </ul>
52	Verizon Wireless Tower at Station 8-3 (Boston Harbor)	Ongoing	Medium	<u>Gleckler:</u> <ul style="list-style-type: none"> <li>▪ Chief VanCamp contacted by Bryce Novak of md7 (for Verizon Wireless), updating application to county</li> </ul>
53	Organizational performance management	Ongoing	High	<u>Board Chair/VanCamp:</u> <ul style="list-style-type: none"> <li>▪ Fire Chief 2017 Performance Goal 4</li> <li>▪ Pilot performance evaluation process for 2017 with all District members (Policy 3-30)</li> </ul>
55	Consideration of apparatus sizing	?	?	<u>Kessel:</u> <ul style="list-style-type: none"> <li>▪ CR&amp;R scheduled replacement of next pumper in 2018</li> <li>▪ Inclusion in overall strategic planning update</li> </ul>
59	IR&R Staffing Planning	Jan 23, 30 & Feb 13	High	<u>VanCamp:</u> <ul style="list-style-type: none"> <li>▪ Workshops conducted February 13, 21 and 23; next session to be scheduled</li> </ul>

## PLANNING SERVICES:

- 1) On February 1<sup>st</sup>, Chief VanCamp attended the Thurston County Local Emergency Planning Committee meeting held at the Thurston County Emergency Control Center; discussion centered on updating the county’s hazardous materials’ incident response plan.
- 2) The ongoing District Staffing Planning workshop series, facilitated by Steve Byers, was held on February 13<sup>th</sup>, when the group reviewed staffing planning assumptions and explored requirements for minimum acceptable staffing levels. On February 21<sup>st</sup>, the group evaluated what was needed to “get” and to “keep” the various Incident Readiness & Response positions in the organization, and on February 23<sup>rd</sup>; considerable discussion was had about key staffing issues. This led to a challenge for break-out groups to develop initial proposals that would “provide for consistent round-the-clock staffing for a two-firestation deployment model, solving the current staffing challenges without undermining long-term volunteer recruiting and retention efforts”. One proposal was offered, and further work will be planned for the next

workshop (which should wrap-up the group phase of the planning work). The next workshop has not yet been scheduled.

- 3) On February 21<sup>st</sup>, the new director for Thurston County Medic One and Emergency Management, Kurt Hardin, met with Chief VanCamp as part of his round of meeting with local stakeholders. Director Hardin has “jumped right in” with several initiatives in the EMS programs, both strategic and administrative in nature; he comes to Thurston County from the State Division of Emergency Management.
- 4) On February 28<sup>th</sup>, the Board held a work session covering an array of topics including performance evaluations of the Fire Chief, District Secretary, evaluation of the ongoing strategic planning process for staffing and deployment, review of policy development on salaries and benefits for non-bargaining unit employees and explored ways to improve the effectiveness of Board meetings.

**PUBLIC RELATIONS & COMMUNITY SERVICES:**

- 1) On February 1<sup>st</sup>, Chief VanCamp attended the quarterly South Puget Sound Community College Fire & Emergency Services Technology Community Advisory Board meeting; he is a long standing member of that program’s advisory committee.
- 2) Commissioners Gleckler and Small, and Chief VanCamp attended the annual meeting of the Boston Harbor Homeowners’ Association held at the North Olympia Firestation on February 9<sup>th</sup>. Chief VanCamp provided a short report on the recent Washington Survey & Rating Bureau upgrade of the District’s public protection classification and answered some questions.
- 3) On February 16<sup>th</sup>, Chief VanCamp met with newly elected County Commissioner Gary Edwards at the Thurston County Courthouse. This was an initial “meet & greet”, although, Chief VanCamp and then Sheriff Edwards worked together for many years.
- 4) On February 17<sup>th</sup>, the Friendly Grove ECAP Pre-school toured the South Bay Firestation; again, thanks to the Dayshift crew for playing host to the group of potential future firefighters!

**EMERGENCY RESPONSE:** Total of 158 calls to date; 161 for 2008-16 average (composite for pre-merger FD7 and FD8); (see attached Monthly Call Summary Report)

- 1) Type of responses for the month of February:

	Fire	ALS	BLS	Pub Svc	False	Total
<b>2017</b>	5	24	30	6	2	<b>67</b>
<b>2016</b>	4	49	(Tot EMS)	6	2	<b>62</b>
<b>Average</b> <small>NOTE 1</small>	4	58	(Tot EMS)	7	4	<b>73</b>

- 2) Average number of responders-per-incident for February:

	Total	Daytime	Night	Weekend
<b>2017</b>	<b>3.9</b>	3.6	4.5	3.8
<b>2016</b>	<b>3.7</b>	3.3	4.2	3.6
<b>FD7</b> <small>NOTE 2</small>	<b>3.8</b>	3.0	4.0	4.3
<b>FD8</b> <small>NOTE 3</small>	<b>4.4</b>	3.6	5.0	4.7

3) Performance measures to *Target Levels of Service\** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	23	21	91%	0	0	0%
Station 8-2/8-6	11	3	27%	0	0	0%
Station 8-3	13	6	46%	1	0	0%

Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2017 To Date	57.0	38.0	67%	1.0	.5	50%
Avg 2016	56.8	34.3	60%	2.8	2.6	92%
Avg 08-16 <sup>NOTE 4</sup>	50.8	32.8	65%	3.7	2.5	69%

*\*KEY:* EMS targets: minimum 2 responders on scene within 8 minutes  
 Fire targets: minimum 4 responders on scene within 10 minutes  
 Does not include false alarms, service calls, mutual aid outside District

NOTE 1: Combination of pre-merger FD7 and FD8, for February 2008-2016 (average)

NOTE 2: Average for pre-merger FD7, for February 2008-2016

NOTE 3: Average for pre-merger FD8, for February 2008-2016

NOTE 4: Combination of pre-merger FD7 and FD8, average for 2008-2016

4) Delayed responses for the month of February:

FD8	Date	Sta	Time	R/T	Incident Type	Comments
097	1 Feb 17	86B	09:48	13.06	ALS Syncope	Travel time from Sta 8-1
104	4 Feb 17	84A	17:24	13.13	ALS Back Pain	E-312 from Sta 8-1, covering for FD8 for banquet
107	5 Feb 17	83A	19:46	12.54	BLS Medical Alarm	Travel time from Sta 8-1, Sta 8-3 not staffed
123	11 Feb 17	84A	07:51	12.37	BLS MVA	Travel time from Sta 8-1, Sta 8-3 not staffed
132	13 Feb 17	82A	22:36	15.04	ALS Heart Prob	Travel time from Sta 8-1
133	14 Feb 17	82A	23:05	23.30	ALS Rapid Heart Rate	Secondary call, FD8 on-scene time not recorded
135	14 Feb 17	86A	12:42	11.00	BLS Extreme Weakness	Travel time from Sta 8-1
137	14 Feb 17	82A	19:44	21.00	BLSY Fall	Travel time from Sta 8-1 & prev incident commit
140	16 Feb 17	83A	09:54	11.46	BLS CVA	Travel time from Sta 8-1, Sta 8-3 not staffed
146	20 Feb 17	84A	05:35	12.33	BLS Fall	Travel time from Sta 8-1, Sta 8-3 not staffed
149	20 Feb 17	84A	18:24	16.08	BLS Fall	Travel time from Sta 8-1, Sta 8-3 not staffed
159	26 Feb 17	84A	17:41	11.19	ALS Chest Pain	Travel time from Sta 8-1, Sta 8-3 not staffed
161	28 Feb 17	81F	23:44	12.16	BLS Abdom Pain	Difficulty in finding address (training)

**IR&R STAFFING:** Staffing levels for February:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Day-shift	Assistant Chief (as BC) (Career):	85%		A
	Firefighter/Lieutenant (Career): 2	100%	95%	
	Station Staffed:	100%	95%	
Night & Weekends	Battalion Chief (Volunteer):	97%		B
	Company Officer (Volunteer):	81%	14%	
	Engine Driver-Operator (Volunteer):	100%	14%	C
	Fire Personnel (Volunteer): 3	100%	14%	D
	EMS Personnel (Volunteer): 2	100%	19%	D
	Station Staffed:	100%	19%	E

**Notes:**

- A) Includes weekday holidays when BC not staffed;
- B) Includes BC assigned to Engine 81, with or without Company Officer;
- C) Driver-Operator assigned may be Company Officer or other position;

- D) May be cross-trained/certified staff (e.g. Firefighter-EMT); and
- E) Includes minimum target staffing of Aid Unit 83 only.

**Volunteer Staffing Levels:** for the month of February:

Position	Jan	Feb	Comments
Battalion Chief	5	6	Incl AC Kilpatrick; "in-training" LaDue and Clemens
Company Officer (incl "Acting")	8	8	
Firefighter-EMT	13	18 (2)	(Awaiting State Cert)
Firefighter	16	13	
EMT	6 (2)	7 (4)	(Awaiting State Cert)
In-training: Firefighter	(19)	7	New members
In-training: Firefighter (existing)	0	2	Currently FD8 EMTs
In-training: EMT	(19)	6	New members
In-training: EMT (existing)	2	2	Currently FD8 FFs
Member Leave-of-Absence		3	Brown, Mulder & Leunsman
Leave Service, Resignation		1	Springstead

**PERSONNEL MANAGEMENT, SAFETY & TRAINING:**

- 1) Drills for the Month:
  - Quarterly skills required:
    - Forcible entry
    - SLICE-RS (tactics) review
    - Standard evolution: initial attack
    - SCBA-donning quarterly
    - Two-hour drive time (Driver/Operators)
  - Medic-One OTEP:
    - Altered mental status
    - Cultural awareness
    - High performance trauma management
    - Mental health for providers
    - OB/GYN
    - Stroke
- 2) February 25: AHA first-aid and CPR training for firefighters by Chaplain Terhune, Lieutenant Osborne and Firefighter-EMT Pawlowski.
- 3) February 27: All-Officers' meeting.
- 4) The District Safety Committee met on February 15<sup>th</sup>.
- 5) All eight of the District applicants for the Thurston County Medic One EMT class were successful in enrolling for the spring session. Congratulations to Joseph Alvis, Marion Curry, Derrick Daniels, Eric O'Bryan, Elliot Sheller, Kelli Smith, Dane Henze (currently a District Firefighter) and Amber Sullivan (also a District Firefighter)!
- 6) Nine students have begun the Thurston County Recruit Academy 2017-1 session: Kelsey Cavill, Anthony Clinton, Shane Frost, Dylan Parker, Joseph Parrish, Nicholas VanKirk, Jared Walton (currently a District EMT) and Eli Fox (also a District EMT). *Good luck and thanks for your commitment to the community all!*
- 7) Peik Anderson and Diana Estrada attended the annual Washington State Training & Safety Officers Conference in Yakima on February 25<sup>th</sup> through March 1<sup>st</sup>.

## **PERSONNEL MANAGEMENT, RELATIONS:**

- 1) On February 4<sup>th</sup>, the District and South Bay Firefighters' Association again jointly sponsored the annual Awards Banquet. Honored for one year of service were Cameron Akita, Tyler Bain, Kyle Chiatovich, Mitch Conklin, Matt Hankins, Dane Henze, Jennifer Leyva, Cody Pollock, Terry Toth and Tom Williams. Two year awards went to Tom Engle, Diana Estrada, Max Hollander, Ashlie Lehmann, Dave Liukkonen, Sharon Sinclair and Jim Zopolis. Three year awards went to Dave Dodge, Chris Pawlowski and Ian Stenerson. Four year awards went to Alex McManus, Travis Osborne, Zach Skorna, Becci Walsh and Kaleb Wilson. Ron Henson, Brian Olson, Mara Osborn, Anthony Warfield and Jacob Zvirzdys received recognition for five years of service and Justin Beard, Deb Bigelow, Susan Carlton, Derek Hall, Damian Longmire and Evan Parnell for six years. Jonathan Clemens and Heidi Stumpf were honored for ten years of service, and Marvin Schamber was honored for fifteen years. Glenn Gerth, Jerry Johnson and Bill Terhune were celebrated for their long years of service upon their retirement during 2016. The evening included the usual festive decorum and meal, and this year entertainment in the form of magician Jeff Evans with his *Simply Magic* show ensured a good time had by all.

## **EQUIPMENT & FACILITIES:**

- 1) Apparatus & Equipment:
  - a. Chief Kessel provided a comprehensive list of items for surplus, which was reviewed by the Board; the list was approved by the Board at its February 14<sup>th</sup> regular meeting. The items will be disposed of with regard to obtaining as good a financial return to the District as practical.
  - b. Replacement Knoxbox key securing devices are being installed in District apparatus.
- 2) Facilities:
  - a. As part of the closing out of the District Training Center Phase II project, District project manager-engineer firm Vector Engineering was paid its final invoice. Contractor OSG Dozing was offered a final settlement of a sum \$8,000, but it was refused by the contractor. District legal counsel considered the matter closed at this time.
  - b. Also at the District Training Center, all walk-in doors have been measured in order to replace them with new metal doors and frames; bids are being solicited. Electricians are removing some of the old electrical wiring and lighting fixtures in the old firestation building and replacing them with new water-proof fixtures.
  - c. At the February 14<sup>th</sup> Board regular meeting, the Clearwater Site Master Agreement was approved for water system management at the South Bay and Boston Harbor Firestations.
  - d. Also at the same Board meeting, approval was received to replace the roof of the old firestation building at the District Training Center as part of the Phase II upgrade project.
  - e. After evaluating competing bids for the replacements of infra-red heaters in the apparatus bay of the South Bay Firestation, Sunset Air was awarded the contract; they will begin work during the month to replace the equipment (installed during the original construction of the building). The Board had previously approved the project at their January regular Board meeting.

**FINANCIAL:** (see also Budget Reports provided by the District Secretary)

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
<b>Beg. 1 Jan 17</b>	\$ 1,263,199		\$ 1,356,898		\$ 1,041,410		\$ 1,244,065	
<b>Current Month</b>	\$ 916,891	1	\$ 1,358,302	1	\$ 1,042,544	1	\$ 1,228,675	1
<b>Est. End 31 Dec17</b>	\$ 1,394,472	2,4	\$ 1,469,593	2,4	\$ 1,053,300	2	\$ 1,190,500	2

**Notes:**

- 1: As of 1 March 2017.
- 2: Estimate based upon preliminary tax revenue calculations & fully accounted expenses for remaining budget year.
- 3: Interest rates for current period:  
 LGIP Pool: 0.23 %  
 TCIP Pool: 0.82 %.
- 4: Includes transfer of \$254,100 from Fund 6680 to Fund 6681 (November 2017).

## MONTHLY RESPONSE RECORD

Number		Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
FD8	Med-1									
096	2852	1 Feb 17	86B	G20	7224 50th Ave NE	06:10	7.53	BLS Fall	3	
097	2868	1 Feb 17	86B	G20	6619 47th Ave NE	09:48	13.06	ALS Syncope	3	
098	2871	1 Feb 17	81A	I17	2937 27th Ln NE	10:16	4.11	ALS Diabetic Prob	3	
099	2885	1 Feb 17	81J	I16	2612 Bethel St NE	12:46	5.39	BLS MVA	6	
100	2908	1 Feb 17	81A	I16	2701 Libby Rd NE	19:43	6.22	ALS Respiratory Dx	4	7
101	2972	2 Feb 17	81E	H20	6830 Condor Lp NE	12:10	7.28	ALS Chest Pain	3	
102	2980	2 Feb 17	86B	G20	6645 Prairie Ridge Dr NE	13:59	7.28	ALS Chest Pain	3	
103	3009	2 Feb 17	86B	H20	7234 Prairie Ridge Dr NE	21:38	2.17	BLS Bleeding	2	8
104	3170	4 Feb 17	84A	E15	7508 Byron St NE	17:24	13.13	ALS Back Pain	1	1
105		5 Feb 17	81A	E17	Woodard Bay @ Lemon Rd NE	13:53	4.44	Service Call	2	2
106	3270	5 Feb 17	81A	G18	5543 Meadowood Ln NE	18:22	8.32	ALS Cardiac Arrest	7	2
107	3283	5 Feb 17	83A	G15	4806 Cushman Rd NE #111	19:46	12.54	BLS Medical Alarm	2	2
108		5 Feb 17	81A	F17	Lemon @ Woodard Bay Rd NE	23:40	10.52	Wires Down	5	2
109	3317	5 Feb 17	O1D	K15	Capitol @ B Ave NE	23:42	N/A	Structure Fire (MA)	4	2
110		6 Feb 17	81B	H17	4300 Lemon Rd NE	00:45	7.53	Wires Down	5	2
111		6 Feb 17	301	O22	7030 Meridian Rd NE	08:50	7.34	Structure Fire (MA)	1	
112		6 Feb 17	328	J19	2326 Covington Ln NE	11:26	11.42	BLS Fall	2	
113	3366	6 Feb 17	84A	E14	7205 Lighthouse Ln NE	13:04	7.25	BLS Fall	4	
114		7 Feb 17	81F	H19	4427 Johnson Point Rd NE	19:17	10.51	BLSY Fall	4	4
115	3496	8 Feb 17	81F	H19	4427 Johnson Point Rd NE	04:19	8.09	BLSY Patient Assist	4	4
116	3499	8 Feb 17	318	H21	8345 Bainbridge Lp NE	06:41	10.40	ALS Breathing Prob	3	
117	3519	8 Feb 17	81F	H19	4427 Johnson Point Rd NE	10:16	3.14	ALS Unresponsive	7	
118	3608	9 Feb 17	84A	E15	6927 Boston Harbor Rd NE	09:50	6.47	BLS& Patient Assist	7	
119	3709	10 Feb 17	81B	F17	6106 Lemon Rd NE	14:52	6.38	ALS Back Pain	3	
120	3731	10 Feb 17	81C	I16	3517 Frogs Leap Ln NE	19:21	4.36	ALS Chest Pain	5	7
121	3743	10 Feb 17	81A	I18	3610 South Bay Rd NE	21:06	5.59	BLS Fever	5	7
122	3751	10 Feb 17	86B	G20	7242 Highlands Dr NE	23:21	8.06	BLS Mental	5	7
123	3781	11 Feb 17	84A	F16	6000 Boston Harbor Rd NE	07:51	12.37	BLS MVA	6	8
124	3793	11 Feb 17	O3E	K18	206 Lilly Rd NE	10:22	7.26	ALS Breathing Prob	4	8
125	3813	11 Feb 17	81F	H19	4105 Johnson Point Rd NE	14:18	5.40	BLS Abdom Pain	2	8
126		11 Feb 17	307	J16	1218 Wilson St NE	17:03	9.53	Structure Fire (MA)	5	8
127	3914	12 Feb 17	81A	H17	3945 Shincke Rd NE	15:30	2.41	ALS Head-Neck Pain	3	9
128		12 Feb 17	83A	H16	1510 36th Ave NE	19:02	5.46	Burn Ban Violation	3	9
129	3984	13 Feb 17	81A	I17	3417 Kegley Meadows Ct NE	10:53	7.03	ALS DLoC	3	
130	3997	13 Feb 17	81F	H19	4134 Hunter Mills Ln NE	13:56	5.16	ALS Breathing Prob	3	
131	4007	13 Feb 17	83A	G15	4806 Cushman Rd NE #137	16:12	3.58	BLS Illness	2	
132	4037	13 Feb 17	82A	D19	7738 Hendershot St NE	22:36	15.04	ALS Heart Prob	5	1
133	4038	14 Feb 17	82A	C20	6108 88th Ave NE	23:05	23.30	ALS Rapid Heart Rate	5	1
134	4081	14 Feb 17	81A	I17	3506 Shincke Rd NE	10:43	0.00	BLS Stroke	4	
135	4086	14 Feb 17	86A	F21	7620 Sandy Point Rd NE	12:42	11.00	BLS Extreme Weakness	5	
136	4120	14 Feb 17	81B	G17	5403 Lemon Rd NE	19:24	8.46	BLS OD	4	2
137	4123	14 Feb 17	82A	C20	6108 88th Ave NE	19:44	21.00	BLSY Fall	4	2
138		15 Feb 17	81H	I19	5331 Pleasant Glade Rd NE	13:11	9.33	Burn Ban Violation	4	
139	4228	15 Feb 17	84A	E15	645 73rd Ave NE	22:25	6.41	BLS Panic Attack	2	3
140	4256	16 Feb 17	83A	H15	4005 Boston Harbor Rd NE	09:54	11.46	BLS CVA	3	
141	4271	16 Feb 17	307	J17	2725 12th Ave NE	13:04	20.52	BLS Fall	3	
142	4394	17 Feb 17	307	J17	3110 Lindell Rd NE	22:12	7.11	ALS Breathing Prob	4	5
143	4434	18 Feb 17	82A	B19	9913 Point View St NE	08:12	N/A	BLS Medical Alarm	5	6
144	4533	19 Feb 17	82B	E20	7219 Marvin Rd NE	14:08	9.18	BLS Illness	5	7
145	4554	19 Feb 17	325	J25	11450 Gardner Ct SE	19:36	9.06	Structure Fire (MA)	2	7
146	4587	20 Feb 17	84A	D16	8035 Jenni St NE	05:35	12.33	BLS Fall	5	7

## MONTHLY RESPONSE RECORD

Number		Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
FD8	Med-1									
147	4596	20 Feb 17	307	J16	2508 20th Ave NE	08:20	6.45	BLS Fall	3	
148		20 Feb 17	81F	F19	6000 Johnson Point Rd NE	11:29	10.02	Service Call	3	
149	4641	20 Feb 17	84A	E15	545 72nd Ln NE	18:24	16.08	BLS Fall	4	8
150	4666	21 Feb 17	81C	I16	3427 Friendly Grove Rd NE	08:32	4.18	ALS Breathing Prob	3	
151	4710	21 Feb 17	81J	I15	2620 Gull Harbor Rd NE	17:49	5.30	ALS Diabetic Prob	3	
152		22 Feb 17	81H	G18	5124 Sleater Kinney Rd NE	03:18	6.50	Fire Alarm Activation	5	9
153	4759	22 Feb 17	81F	H19	4202 Foxhall Dr NE	08:46	6.02	ALS Medical Asst	3	
154		22 Feb 17	84A	D16	8037 Jenni St NE	18:36	12.21	Chimney Fire	6	1
155	4870	23 Feb 17	81A	I17	3506 Shincke Rd NE	15:26	0.00	ALS Chest Pain	5	
156		24 Feb 17	81A	I18	3600 South Bay Rd NE	20:29	2.38	Fire Alarm Activation	5	3
157	5108	26 Feb 17	86B	F21	5617 Whispering Pines St NE	07:49	8.50	BLSY Patient Assist	4	5
158	5147	26 Feb 17	81D	I17	2932 26th Ave NE #1	17:13	5.30	ALS Respiratory Dx	4	5
159	5150	26 Feb 17	84A	E16	7314 Zangle Rd NE	17:41	11.19	ALS Chest Pain	4	5
160	5210	27 Feb 17	83A	G15	4806 Cushman Rd NE #115	11:49	5.00	BLSY Patient Assist	5	
161	5256	28 Feb 17	81F	H19	5119 Foxhall Dr NE	23:44	12.16	BLS Abdom Pain	5	6
162	5337	28 Feb 17	83A	H16	1240 38th Ln NE	29:59	7.27	BLS Headache	6	7



## 2017 BUDGET VS ACTUAL, CASH BALANCE

